
Understanding Revenue Sharing and the Flow of Money in Retirement Plans

As many plan fiduciaries can attest, retirement plan fees can be extremely complex and difficult to understand. This is due in large part to the lack of transparency surrounding plan fees and services, as well as the complicated and varying methods in which service providers are compensated.

Recognizing this problem, federal regulators have passed new rules requiring service providers to disclose their fees to plan fiduciaries. Although these rules will ultimately benefit retirement plans and their participants, they place increased pressure on plan fiduciaries to interpret and evaluate the appropriateness of service provider compensation—a task many fiduciaries aren't prepared to undertake. More than ever, it's critical for plan fiduciaries to understand the various components of their retirement plans' fees, particularly indirect fees and the concept of revenue sharing.

The following describes common ways in which money flows through retirement plans. Each provider may operate differently, so be sure to check with your provider for information specific to your plan.

Service provider compensation

In general, plan fees cover expenses resulting from services provided in four primary areas:

- Investments
- Recordkeeping
- Administration
- Advisory or brokerage services

These fees may be categorized as direct compensation, indirect compensation, or both.

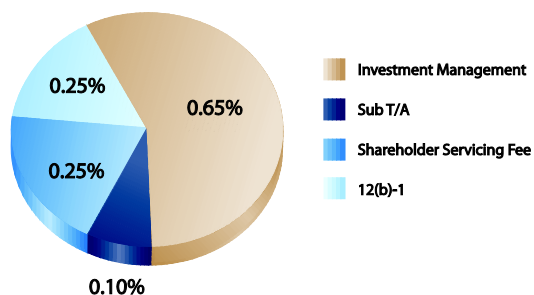
Direct compensation: As its name implies, this type of compensation represents direct payments from the plan or plan sponsor to a provider for specific services rendered. It is typically paid as a flat dollar amount or deducted as a percentage of plan assets. Fees that fall into this category often cover plan-level expenses, such as recordkeeping, administration, or advisory services.

Indirect compensation: Commonly known as *revenue sharing*, indirect compensation refers to fees generally collected from plan investments that are passed through to other service providers. Investment costs, including revenue sharing payments, often represent the majority of a plan's total fees.

The diagram on the next page illustrates the expenses of a typical equity-based mutual fund that might be found in an employer-sponsored retirement plan.



Understanding Revenue Sharing *continued*



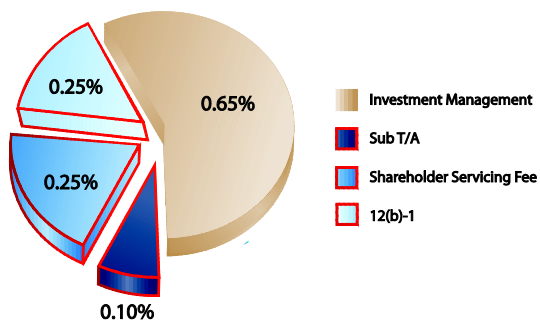
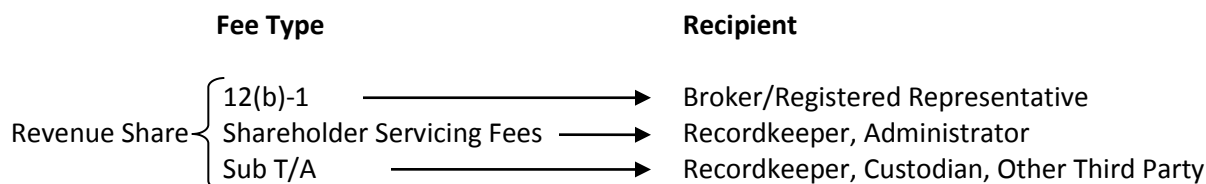
The sum of all the fee components is known as the gross expense ratio. In this example, the fund has a gross expense ratio of 1.25 percent.

To help satisfy responsibilities under ERISA when it comes to measuring fees, plan fiduciaries must understand each component and be able to assess its reasonableness in relation to the services provided.

- **Investment management:** The investment manager charges these fees for managing the fund.
- **Sub T/A:** These fees are paid to a subcontracted third party for the accounting of participant shares.
- **12(b)-1:** Found in more than half of all mutual funds, this fee represents (1) payment to a broker for the sale a fund, and (2) fees paid for the ongoing servicing of the account or plan.
- **Shareholder servicing fee:** These fees are paid in addition to 12(b)-1s for services rendered to the plan, such as recordkeeping and administration.

Revenue sharing for commission-based plans

In the employer-sponsored retirement plan industry, all components of the gross expense ratio, with the exception of investment management fees, are generally classified as revenue sharing. The following diagram describes common revenue sharing arrangements for commission-based plans.



Revenue sharing components are highlighted in red in the chart to the left.

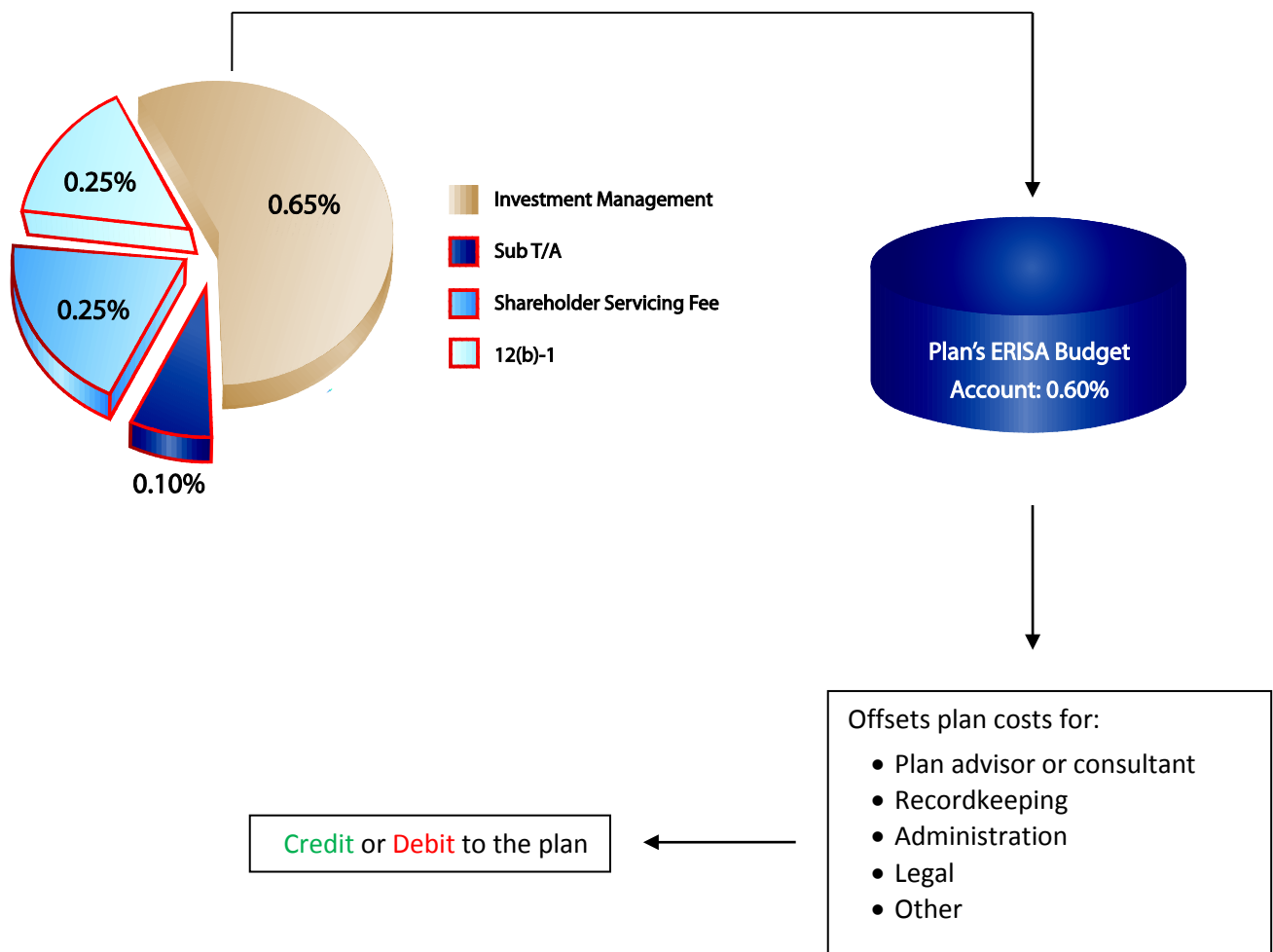
In this model, all revenue sharing is passed through the fund to the plan’s service providers. The investment manager receives the investment management fee as direct compensation.

Revenue sharing for fee-based plans

Some recordkeepers have the ability to credit back revenue sharing fees to the plan. Often, this is done by creating an escrow account, known as an ERISA budget account, within the plan. This account collects all revenue sharing payments and then uses them to offset plan costs for services such as recordkeeping, administration, and advisory or consultant-related work. This model benefits plan fiduciaries by:

- Creating an environment ideal for assessing provider fees
- Reducing conflicts of interest among service providers
- Allowing for true independence when selecting service providers and investments
- Assisting in the fulfillment of fiduciary responsibilities

Above all, the transparency afforded by the fee-based model creates accountability on the part of service providers, which helps control plan costs.



A premium on independence: working with an advisor

When evaluating and managing retirement plan fees and services, fiduciaries need to determine:

1. Whether or not they can allocate enough time to properly assess and manage plan fees
2. If they have the skills necessary to properly evaluate the reasonableness of plan fees under the prudent expert standards defined by ERISA

For help navigating this complex world, many plan sponsors partner with independent consultants. An Independent Advisor is free from the constraints that restrict traditional brokers and have no proprietary interest with recordkeepers or investment managers:

- May act as fiduciaries to the plan
- Can prudently assess the reasonableness of plan fees and services
- Generally have little or no proprietary vendor or investment requirements
- Seek to mitigate conflicts of interest
- Can facilitate the availability of ERISA budget accounts

For conscientious plan sponsors, hiring an independent advisor or consultant may be the most prudent solution to help meet fiduciary responsibilities in this changing environment.

To learn more about our firm and the services we offer, please visit our website (www.psabenefits.com) or contact us at 855-860-401K.

“Revenue sharing” may also refer to additional compensation from fund companies to the broker/dealer in return for assistance in facilitating various marketing or educational activities, such as conferences. For more information on Commonwealth’s Revenue Sharing policies, please visit www.commonwealth.com/investors/revenue_sharing.asp.

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